

Report to:	Health and Wellbeing Board	Date of Meeting:	Wednesday 8 September 2021
Subject:	Health and Wellbeing Board Development		
Report of:	Executive Director of Adult Social Care and Health	Wards Affected:	(All Wards);
Portfolio:	Health and Wellbeing		
Is this a Key Decision:	N	Included in Forward Plan:	No
Exempt / Confidential Report:	N		

Summary:

This report is to summarise key developments around the Health and Wellbeing board as we move towards the establishment of a Sefton Integrated Care Partnership. The report includes reflections of its development session on the 2nd August, and future session proposals.

Recommendation(s):

- (1) Recognise that a priority for action is for the Board to be clearly accountable for the oversight, review and delivery of the Joint Strategic Needs Assessment and the Place Plan within the Sefton Integrated Care Partnership.
- (2) Consider the nature and sequence of a programme of further informal development sessions for the Board
- (3) To agree the proposed future Agenda item around terms of references and governance structure
- (4) Extends the best thanks of the Board to the Local Government Association and Steve Bedser of FD Associates for their valuable support in running the session and commitment to future events.

Reasons for the Recommendation(s):

We are at a critical stage of the roll out of this significant legislative shift brought by the Health and Care Bill, and the ability to release the full opportunity this can offer to the people of Sefton

Alternative Options Considered and Rejected: (including any Risk Implications)

None

What will it cost and how will it be financed?

(A) Revenue Costs

None identified within this paper, however it should be noted that the ICP is likely to involve Pooled Budgets. Work will be undertaken to determine the scope of this for Sefton Council and the detail of this will be brought to the board for future meetings.

(B) Capital Costs

None identified within this paper.

Implications of the Proposals:

Resource Implications (Financial, IT, Staffing and Assets): None identified within this paper.								
Legal Implications: The Health and Social Care Act 2012 the Health and Social Care Bill 2021								
Equality Implications: There are no equality implications.								
Climate Emergency Implications: The recommendations within this report will <table border="1"><tr><td>Have a positive impact</td><td>N</td></tr><tr><td>Have a neutral impact</td><td>Y</td></tr><tr><td>Have a negative impact</td><td>N</td></tr><tr><td>The Author has undertaken the Climate Emergency training for report authors</td><td>Y</td></tr></table> The contents of the report have neutral impact on climate change, although the eventual operation of the Health and Wellbeing Board it contributes to will need to ensure climate impact is considered when reviewing items.	Have a positive impact	N	Have a neutral impact	Y	Have a negative impact	N	The Author has undertaken the Climate Emergency training for report authors	Y
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Have a negative impact	N							
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Contribution to the Council's Core Purpose:

Protect the most vulnerable: Proposals allow a Sefton Health and Care system focus on health inequalities and wider determinants of health
Facilitate confident and resilient communities: Proposals allow greater localised control and focus on the needs of the borough of Sefton in the design, delivery and review of Health and Care Services
Commission, broker and provide core services: Proposals strength the role of Strategic Commission at a Sefton borough level and encourage greater collaboration for better

outcomes.
Place – leadership and influencer: proposals set out the road map for greater local control driven by the Health and Wellbeing Board.
Drivers of change and reform: Proposals allow a Sefton Health and Care system focus on health inequalities and wider determinants of health
Facilitate sustainable economic prosperity: Proposals allow for a broader financial focus on the borough of Sefton for Health and Care services
Greater income for social investment: Proposals allow for a broader financial focus on the borough of Sefton for Health and Care services
Cleaner Greener: Proposals will allow a greater focus on wider determinants of Health

What consultations have taken place on the proposals and when?

(A) Internal Consultations

The Executive Director Corporate Resources & Customer Services (FD.6504/21) and the Chief Legal & Democratic Officer (LD.4705/21) have been consulted and any comments have been incorporated into the report.

(B) External Consultations

Not applicable.

Implementation Date for the Decision

Immediately following the Board.

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Appendices:

None

Background Papers:

There are no background papers available for inspection.

1. Introduction

- 1.1 The report follows the update on the development of the Sefton Integrated Care partnership received on June the 8th 2021. Which set out the progress made since the last report received by the board in March. It detailed Integrated Care Partnership progress, key milestones, deliverables, and the expectations and time scales communicated by the Cheshire and Merseyside Integrated Care

System. The report also provided information on the Governance review currently underway in partnership with Hill Dickinson Solicitors.

- 1.2 This report will provide the board with an overview of the work led by Public Health to develop key priorities for the Sefton Integrated Care Partnership.
- 1.3 The report will provide reflections of the Local Government Association led development session held on the 2nd August 2021 and proposals for the next steps
- 1.4 The report updates the committee on the required Governance developments to ensure readiness for the implementation of the Health and Social Care Bill in April 2021.

2. Background

- 2.1. Sefton Health and Wellbeing Board was established under the Health and Social Care Act 2012 (the Act). It is a statutory committee of the Council with its terms of reference being part of the Council's Constitution.
- 2.2. The White Paper "Integration and Innovation": working together to improve health and social care for all" was published on 11th February 2021 and was followed by the publication of the Health and Care bill on 6th July. This paves the way for new legislation, due in April 2022, which will include powers to establish Integrated Care Systems (ICS) across England. This new system will have two elements, being a formal NHS body with an NHS Board; and a wider health and care partnership.
- 2.3 "Integration and Innovation" reinforces the commitment to health and care planning at localities (or "place") and sees health and wellbeing boards as the catalysts to drive locally defined, place-based partnerships.
- 2.4. Health and Wellbeing Boards (HWBs) and the new Integrated Care Systems will be supported to work together to complement each other, with ICS being required to work closely with HWBs and have regard to the local joint strategic needs assessments and health and wellbeing strategies within the ICS footprint.
- 2.5 Following discussions with the Local Government Association (LGA), the Sefton Health and Wellbeing Board agreed to hold a development session as an opportunity for the Board to consider what it needs to do to become the driver for the "Place" of Sefton. This would position the board as the primary advocate for Sefton with the soon to be established Cheshire and Merseyside ICS.

3. Sefton ICP Priorities

- 3.1 As part of the Agenda the board will receive a full presentation on the development of the proposed. Sefton ICP priorities to date
- 3.2 To summarise the priorities work began by considering a thematic review of the existing Sefton health and Wellbeing Strategy and NHS 5 year plan – Sefton2gether.It consider the wider determinant that impact on health inequalities

in Sefton, the impact of the pandemic, and how poverty affects health and wellbeing in Sefton.

- 3.3 This has led to the identification of three main priorities: Mental Health, Obesity and Community Resilience. It is proposed these are adopted and a life course approach to the development of a Sefton place plan

4. Reflections of the HWBB development sessions

4.1 Members will recall the Informal session of the Health and Wellbeing Board on the 2nd August was led by Steve Bedser, an experienced Organisation Development profession with an extensive Health and political background.

4.2 The session set the context of the importance of the Health and Wellbeing board in the emerging landscape set out by the Health and Care Bill.

4.3 Health and Wellbeing Boards are the only statutory bodies where political, commissioning, professional and community representatives are able to come together to find common purpose as equal partners. Through their elected Members, they are democratically accountable to their communities.

4.4 They are uniquely placed to link with other place-based strategies such as housing, regeneration, planning, community safety, in order to address the wider determinants of health. Importantly, they cover a geographical area that means something to people.

4.5 Moving to effective place-based leadership will require the Board to demonstrate, for example:

- Collaboration between local government and other system players
- Decisions taken as close to the community as possible
- Building on local strategies and evidence to agree and work to shared activity and action plans
- Strong co-production and commitment to engage with local people
- Focus on preventative population health
- Striving for best value
- Trust, openness to innovation, learning and challenge
- An ability to deliver measurable change
- Membership that flexes as the Board's role evolves

4.6 The Health and Wellbeing Board will be pivotal in setting, monitoring and driving the long-term vision for health and wellbeing in the Borough, ensuring oversight, assurance and demographic accountability. The Joint Strategic Needs Assessment (JSNA) will be an important platform. The Board will enhance its responsibility for the oversight, review and development of the JSNA and the Place Plan, taking account of the wider determinants of health and wellbeing.

4.7 Discussion during the day identified the following key themes the Board felt it required to supports its development into the required ask of the system:

- The disparity of life expectancy and inequalities in the borough, and the desire to reduce this will drive the boards focus
- A focus on prevention particularly in Mental health was identified.
- The success in the COVID response must be built on.
- A simple set of focused areas of priorities are need to support full engagement of all
- The Health and Wellbeing Board has a strategic Oversight role and careful consideration is need as where it sits in the Cheshire & Merseyside Structure.
- Transparent, Ethical and Respectful discussion even when conversations are difficult must remain focus on achieving a positive and meaningful change for the people of Sefton

5. Next Steps for the boards development

- 5.1 The Board articulated and demonstrated willingness, energy and appetite to deliver the changes and outcomes needed to improve Health and Wellbeing for the people of Sefton.
- 5.2 To take this forward, the Health and Wellbeing Board must be clear on its priorities and impact of governance and membership changing. Once the priorities and governance are refreshed, the Board must establish how it will ensure its best performance- this should be developed by a focused group to recommend to the Health and Wellbeing Board.
- 5.3 As a group, the Health and Wellbeing Board is in the right place and should use ICS development as the opportunity to 'Be More Sefton'; promoting Sefton voice and identity in Cheshire & Merseyside, whilst finding common ground with neighbouring authorities.
- 5.4 It is proposed that the next two informal Health and Wellbeing Boards are extended to 2.5 hour session facilitated by Steve Bedser, to focus on Governance at its 1st November session and on 'making it happen' in its session on the 7th Feb 2022.

6. Governance update

As part of the Sefton Integrated Care Partnership development work overseen by the Strategic Task and Finish Group, Hill Dickinson legal partners, continue to support with advice on the required governance structure to meet the ask of the Bill and the transfer of functions following the disestablishment of the CCG in April 2022. This work is ongoing, and a draft proposal was presented to the Health and Wellbeing Board Executive at its meeting on the 26th August 2021. Following agreement of the final model through council governance arrangements, a review of the terms of reference of the Health and Wellbeing Board will be required. It is proposed a full report on this received by the December Board. Over view and Scrutiny health will be fully consulted and any final proposals will be brought to Cabinet and appropriate health governance.

7. Conclusion:

- 7.1 This is a pivotal moment in the development of Sefton place based partnership arrangements and the report asks the following of the Board:
 - 7.1.1 The Board is asked to recognise that a priority for action is for the Board to be clearly accountable for the oversight, review and delivery of the Joint Strategic Needs Assessment and the Place Plan within the Sefton ICP.
 - 7.1.2 The Board is asked to consider the nature and sequence of a programme of further informal development sessions for the Board
 - 7.1.3 The Board is asked to agree the proposed future Agenda item around terms of references and governance structure
 - 7.1.4 The Board is asked to extend the best thanks of the Board to the Local Government Association and Steve Bedser of FD Associates for their valuable support in running the development session and commitment to future events.